



PRESIDENT



EXECUTIVE SECRETARY

THIS CERTIFIES THAT

**Victor Silva
of
Silva 24HR Towing, Inc.**

IS A FULL MEMBER OF

ALLIED FINANCE ADJUSTERS CONFERENCE, INC.

IN GOOD STANDING THOUGH

December 31st, 2021

WITH ALL RIGHTS AND PRIVILEGES PERTAINING THEREOF.

ALLIED
SINCE 1936
FINANCE ADJUSTERS
WWW.ALLIEDFINANCEADJUSTERS.COM

2021 CERTIFICATE OF MEMBERSHIP