PRESIDENT

XECUTIVE SECRETARY

John Heinkel

of Talon Auto Adjusters

IS A FULL MEMBER OF

ALLIED FINANCE ADJUSTERS CONFERENCE, INC.

IN GOOD STANDING THOUGH

December 31st, 2024

WITH ALL RIGHTS AND PRIVILEGES PERTAINING THEREOF.

FINANCE ADJUSTERS www.alliedFinanceAdjusters.com

2024 CERTIFICATE OF MEMBERSHIP