PRESIDENT

EXECUTIVE SECRETARY

THIS CERTIFIES THAT

Walter L. Justice Jr.
of
Alert Recovery Inc.(AR)

IS A FULL MEMBER OF

ALLIED FINANCE ADJUSTERS CONFERENCE, INC.

IN GOOD STANDING THOUGH

December 31st, 2026

WITH ALL RIGHTS AND PRIVILEGES PERTAINING THEREOF.

ALLIED
SINCE 1936
FINANCE ADJUSTERS
WWW.ALLIEDFINANCEADJUSTERS.COM

2026 CERTIFICATE OF MEMBERSHIP