

  
PRESIDENT

  
EXECUTIVE SECRETARY

THIS CERTIFIES THAT

**Steven Bianco**  
of  
**FSR Services, Inc.**

IS A FULL MEMBER OF

**ALLIED FINANCE ADJUSTERS CONFERENCE, INC.**

IN GOOD STANDING THOUGH

**December 31st, 2024**

WITH ALL RIGHTS AND PRIVILEGES PERTAINING THEREOF.

**ALLIED**  
**FINANCE ADJUSTERS**  
**WWW.ALLIEDFINANCEADJUSTERS.COM**

**2024 CERTIFICATE OF MEMBERSHIP**