



---

PRESIDENT



---

EXECUTIVE SECRETARY

THIS CERTIFIES THAT

**Ronald Keys**

of

**American Recovery Specialists of Florida**

IS A FULL MEMBER OF

**ALLIED FINANCE ADJUSTERS CONFERENCE, INC.**

IN GOOD STANDING THOUGH

**December 31st, 2019**

WITH ALL RIGHTS AND PRIVILEGES PERTAINING THEREOF.

**ALLIED**  
SINCE 1936  
**FINANCE ADJUSTERS**  
[WWW.ALLIEDFINANCEADJUSTERS.COM](http://WWW.ALLIEDFINANCEADJUSTERS.COM)

**2019 CERTIFICATE OF MEMBERSHIP**