PRESIDENT

HIS CERTIFIES THAT

EXECUTIVE SECRETARY

Ronald Keys

of

American Recovery Specialists of Florida

IS A FULL MEMBER OF

ALLIED FINANCE ADJUSTERS CONFERENCE, INC.

IN GOOD STANDING THOUGH

December 31st, 2024

WITH ALL RIGHTS AND PRIVILEGES PERTAINING THEREOF.

FINANCE ADJUSTERS

WWW.ALLIEDFINANCEADJUSTERS.COM

2024 CERTIFICATE OF MEMBERSHIP