


PRESIDENT


EXECUTIVE SECRETARY

THIS CERTIFIES THAT

Jared D Bowers
of
Innovative Recovery Solutions, LLC

IS A FULL MEMBER OF

ALLIED FINANCE ADJUSTERS CONFERENCE, INC.

IN GOOD STANDING THOUGH

December 31st, 2022

WITH ALL RIGHTS AND PRIVILEGES PERTAINING THEREOF.

FINANCE ADJUSTERS
WWW.ALLIEDFINANCEADJUSTERS.COM

2022 CERTIFICATE OF MEMBERSHIP