


PRESIDENT


EXECUTIVE SECRETARY

THIS CERTIFIES THAT

**Ryan Vaughn
of
Heartland Recovery, Inc.**

IS A FULL MEMBER OF

ALLIED FINANCE ADJUSTERS CONFERENCE, INC.

IN GOOD STANDING THOUGH

December 31st, 2024

WITH ALL RIGHTS AND PRIVILEGES PERTAINING THEREOF.

ALLIED
FINANCE ADJUSTERS
WWW.ALLIEDFINANCEADJUSTERS.COM

2024 CERTIFICATE OF MEMBERSHIP