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PRESIDENT



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EXECUTIVE SECRETARY

THIS CERTIFIES THAT

**Ryan Vaughn**  
of  
**Heartland Recovery, Inc.**

IS A FULL MEMBER OF

**ALLIED FINANCE ADJUSTERS CONFERENCE, INC.**

IN GOOD STANDING THOUGH

**December 31st, 2020**

WITH ALL RIGHTS AND PRIVILEGES PERTAINING THEREOF.

**ALLIED**  
SINCE 1936  
**FINANCE ADJUSTERS**  
[WWW.ALLIEDFINANCEADJUSTERS.COM](http://WWW.ALLIEDFINANCEADJUSTERS.COM)

**2020 CERTIFICATE OF MEMBERSHIP**