



PRESIDENT



EXECUTIVE SECRETARY

THIS CERTIFIES THAT

**Carolyn Alvarez  
of  
Southwest Recovery, Inc.**

IS A FULL MEMBER OF

**ALLIED FINANCE ADJUSTERS CONFERENCE, INC.**

IN GOOD STANDING THROUGH

**December 31st, 2026**

WITH ALL RIGHTS AND PRIVILEGES PERTAINING THEREOF.

**ALLIED**  
**FINANCE ADJUSTERS**  
**WWW.ALLIEDFINANCEADJUSTERS.COM**

**2026 CERTIFICATE OF MEMBERSHIP**